



**Michael S. Barr, MD, MBA, MACP, FRCP**

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Seasoned physician executive and U.S. Air Force veteran. A respected national leader in healthcare quality, practice transformation, information technology, and health policy. Experienced in military, academic, community, and private practice settings. Skilled at leading strategic initiatives, building consensus, and driving change. Committed to preserving the human aspects of medicine in a rapidly evolving healthcare environment.

### **PROFESSIONAL EXPERIENCE**

#### **MEDIS, LLC**

President & Founder

National Harbor, MD

Founder/owner of healthcare consulting company focused on strategy development, practice/program operational efficiencies, quality improvement, and leadership support. Verified as a Veteran-Owned Small Business (VOSB).

October 2021 –  
Present

#### **PreferCare**

Chief Medical Officer

We are building a national network of physician partners who have sustained their independence through value-based care with higher quality, greater equity, lower cost, and better compensation.

March 2023 -  
Present

#### **Velox Health Metadata, Inc.**

Co-Founder & Chief Medical Officer

Pacific Palisades, CA

Velox is creating a complete pathway for health plans and others to leverage interoperability to source clinical data in an automated and real-time fashion.

November 2022  
- Present

#### **National Committee for Quality Assurance (NCQA)**

Executive Vice President, Quality Measurement & Research Group

Washington, DC

Leading national quality measurement and accreditation organization with ~325 employees and \$75M. Member of executive leadership team. Overall responsibility for 100+ staff, \$25M in contracts and grants revenue, HEDIS® measure development, and digital measure strategy. Collaborated across organization on public policy, education, and product development including recognition and accreditation programs.

May 2014 –  
October 2021

**Columbia Medical Practice** 2012 – 2017  
Staff Physician (Part-time)  
Columbia, Maryland  
Provided part-time, after-hours and weekend coverage for busy primary care practice.

**American College of Physicians** February 2005  
Washington, DC (Headquarters in Philadelphia, PA) – May 2014

*Senior Vice President, Division of Medical Practice* Aug 2010 –  
Promoted to translate policy into practice through advocacy, strategic May 2014  
partnership, and development of programs, products, and services to support members and their teams. Reported to CEO.

*Vice President, Practice Advocacy & Improvement* February 2005  
Led the patient-centered medical home primary care transformation efforts – August 2010  
including co-authorship of the ACP Advanced Medical Home policy paper (2006) and Joint Principles of the Patient-Centered Medical Home (2007). Developed educational resources, practice transformation tools, and policies including position papers on health information technology, reimbursement models, and nurse practitioners in primary care.

**The George Washington University, School of Medicine & Health Sciences**  
Assistant Clinical Professor of Medicine 2005 – 2013  
Part-time volunteer physician (Urgent Care)  
Washington, DC

**The Advisory Board Company** February 2004  
Adjunct Faculty, Physician Leadership Academy (Contract) – November  
Washington, DC 2004  
Facilitated two-day training sessions at community hospitals on leadership and collaboration for hospital administrators and clinician leaders.

**Johns Hopkins University, Department of Medicine** 2000 – 2013  
Part-time Instructor (Volunteer Faculty)  
Baltimore, MD

**Baltimore Medical System, Inc.** January 1999 –  
Chief Medical Officer February 2005  
Baltimore, MD  
Led the clinical and quality management functions of a Joint-Commission accredited, multi-site (seven primary care sites, five school-health locations, one specialty center), federally qualified community health center system with approximately 124,000 visits per year and 50+ clinicians. Practiced internal medicine as internal locum tenens. Reported to Chief Executive Officer.

**Vanderbilt University Medical Center, Department of Medicine** August 1993 –  
Nashville, TN December 1998

*Assistant Professor, Department of Medicine*

Managed an active primary care internal medicine practice with over 3,000 visits/year. Selected as one of 300 “Best Doctors” (*Nashville Life*, April 1996). Worked with and supervised medical residents and students.

*Physician Director, Medical Management Programs*

Created and implemented medical management strategies for the multi-specialty faculty practice of Vanderbilt University Medical Center. Operated and managed the Adult Primary Care Center internal utilization management program. Worked with hospital-based utilization and case management specialists to review cases, educate clinicians, and introduce efficient models of care. March 1997 –  
December 1998

*Physician Manager, Division of General Internal Medicine*

Collaborated with Nurse Manager and Practice Administrator to facilitate day- to-day operations of 14-member academic health center Internal Medicine practice. Introduced operational process improvements that were presented at the Institute for Healthcare Improvement Annual Meeting in December 1996. August 1993 –  
December 1996

**United States Air Force**

Physician, 347<sup>th</sup> Tactical Fighter Wing Hospital

*Moody Air Force Base, GA*

July 1989 –

July 1993

*Chief, Internal Medicine*

Led internal medicine services and served as Tactical Air Command Consultant, Ad Hoc consultant to Judge Advocate. Other duties included: Quality Assurance Evaluator (Emergency Services), Chief, Respiratory Services; Director, Cardiac Life Support Services; Chair, Infection Control Committee; Medical Director, Laboratory Services.

July 1990 –

July 1993

*Staff Internist*

Provided full range of inpatient/outpatient services to active-duty personnel, retirees, and their dependents.

July 1989 –

July 1998

#### **ADVISORY & CONSULTING ENGAGEMENTS (Partial List)**

**Inland Empire Health Plan**

Quality Consultant (Contract)

Rancho Cucamonga, CA

**Uneo, Inc.**

Scientific Advisor

Davidsonville, MD

**Get the Medications Right Institute™ (GTMRx)**

Executive Physician Advisor (Contract)

Vienna, VA

**Constellation Health Quality**

Strategic Advisor (Contract)

Cary, NC

**Navina**

Medical Advisory Board Member

**Curitics Health**

Executive Physician Advisor

**LICENSURE AND CERTIFICATION**

<b>District of Columbia</b> License: MD035761	2005 – current
<b>State of Maryland</b> License: D0054277	1999 – current
<b>Commonwealth of Virginia</b> License: 0101274571	2022 – current
<b>State of North Carolina</b> License: 2023-03211	2023 – current
<b>American Board of Internal Medicine</b> Board Certified, Maintaining Certification	1989

**EDUCATION**

**Vanderbilt University, Owen Graduate School of Management, Nashville, TN**

Master of Business Administration

**Rush-Presbyterian-St. Luke’s Medical Center, Chicago, IL**

Internal Medicine Residency

**New York University School of Medicine, New York, NY**

Doctor of Medicine

**State University of New York: College of Environmental Science & Forestry, Syracuse, NY**

Bachelor of Science, Forest Biology

## AWARDS & SCHOLARSHIPS

Fellow, Royal College of Physicians (London)	2018
Master, American College of Physicians	2016
Fellow, American College of Physicians	2005
U.S. Air Force Health Professions Scholarship Program	1982

## PUBLICATIONS

Barr, Michael S; Haas, Curtis; McFarland, M. Shawn; Smith, Marie; Capps, Katherine H.; Serji, M. Isabella. "Comprehensive Medication Management: A Missing Ingredient In Value-Based Payment Models," Health Affairs Forefront, September 9, 2022.

<https://www.healthaffairs.org/content/forefront/comprehensive-medication-managementmissing-ingredient-value-based-payment-models>

Middleton, Blackford; Burton, Mathew; Tignanelli, Christopher J.; Halamka, John D.; Schneider, Sandy; Barr, Michael; Goyal, Pawan. "Pandemic Wakes The Learning Health System: How We Developed And Continue Refining COVID-19 Treatment Guidelines," Health Affairs Blog, October 21, 2021.

<https://www.healthaffairs.org/doi/10.1377/hblog20211019.864563/full/>

Oberlander, Tyler; Scholle, Sarah Hudson; Marsteller, Jill; Barr, Michael S.; Dy, Sydney Morss. "Implementation of Patient Safety Structures and Processes in the Patient-Centered Medical Home," Journal of Healthcare Quality, June 9, 2021. Volume Publish Ahead of Print - Issue - doi: 10.1097/JHQ.0000000000000312

Hamlin, Benjamin; O’Kane, Margaret; Barr, Michael; Cotton, Paul. "COVID-19 Underscores the Need For Digital Quality Measurement," Health Affairs Blog, August 26, 2020.

<https://www.healthaffairs.org/doi/10.1377/hblog20200824.987845/full/>

Tirodkar, Manasi; Morton, Suzanne; Oberlander, Tyler; Scholle, Sarah Hudson; Barr, Michael. "Connecting Specialty Practices with Primary Care," Journal of Clinical Oncology. 2016, Volume 34 (7 suppl): 47.

Marsteller, Jill A., Hsiao, Chun-Ju; Mathews, Simon; Woodward, Paula; Underwood, William S.; Barr, Michael S. "Improving Quality of Care and Practice Management: Evaluation of the Center for Practice Innovation," Quality in Primary Care. 2016, Volume 24 Issue 4: 173-180.

Ader, Jeremy; Stille, Christopher J.; Keller, David; Miller, Benjamin F.; Barr, Michael S.; Perrin, James M. "The Medical Home and Integrated Behavioral Health: Advancing the Policy Agenda." Pediatrics. Published online before print, April 2015, doi: 10.1542/peds.2014-3941.

Kuhn, Thomson; Basch, Peter; Barr, Michael; Yackel, Thomas. "Clinical Documentation in the 21<sup>st</sup> Century: Executive Summary of a Policy Position Paper from the American College of Physicians." Annals of Internal Medicine. Published online before print, January 2015, doi: 10.7326/M14-2128.

Barr, Michael S. "Failing at Patient-Centered Care." Journal of Oncology Practice, Published online before print, November 2014, doi: 10.1200/JOP.2014.002014.

Kuhn, Thomson; Barr, Michael S.; Snyder, Lois. Health Information Technology & Privacy. July 2011. American College of Physicians.

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American Academy of Pediatrics, American Academy of Family Physicians, and American College of Physicians, Transitions Clinical Report Authoring Group. Pediatrics. 2011;128(1); 182-200.

Finkelstein, Joseph; Barr, Michael S; Kothari, Pranav P; Nace, David K; Quinn, Matthew. "Patient-Centered Medical Home Cyberinfrastructure: Current and Future Landscape." American Journal of Preventive Medicine. 2011;40(5S2):S225–S233

Marsteller, Jill A; Woodward, Paula; Underwood, William S; Hsiao, Chun-Ju; Barr, Michael S. "Design of a quality and performance improvement project for small primary care practices: reflections on the Center for Practice Innovation." Quality in Primary Care. 19.1 (2011): 49-57.

Barr, Michael S. "The Clinical Record: A 200-Year-Old 21<sup>st</sup> Century Challenge." Annals of Internal Medicine. 2010;153:682-683.

Marsteller, Jill A; Hsiao, Chun-Ju; Underwood, William S; Woodward, Paula; Barr, Michael S. "A Simple Intervention Promoting Patient Safety Improvements in Small Internal Medicine Practices." Quality in Primary Care. 18.5 (2010): 307-310.

Barr, Michael S. "The Patient-Centered Medical Home: Aligning Payment to Accelerate Construction." Medical Care Research and Review 67.4 (2010): 492-99.

Barr, Michael S.; Foote, Sandra M; Krakauer, Randall; Mattingly, Patrick H. "Lessons for the New CMS Innovation Center from The Medicare Health Support Program." Health Affairs 29.7 (2010): 1305-309.

Kirschner Neil; Barr, Michael S. "Specialists/Subspecialists and the Patient-Centered Medical Home." CHEST, Published online before print June 2009, doi: 10.1378/chest.09-0060.

Cooper LA; Roter DL; Bone LR; Larson SM; Miller ER; Barr MS; Carson KA; Levine DM. "A randomized controlled trial of interventions to enhance patient-physician partnership, patient adherence and high blood pressure control among ethnic minorities and poor persons: study protocol NCT00123045." Implementation Science 2009, 4:7.

Ginsburg, Jack; Taylor, Tia; Barr, Michael S. Nurse Practitioners in Primary Care. February 2009. American College of Physicians.

[https://www.acponline.org/acp\\_policy/policies/nursepractitioners\\_pc\\_2009.pdf](https://www.acponline.org/acp_policy/policies/nursepractitioners_pc_2009.pdf)

Barr, Michael S. "The Need to Test the Patient-Centered Medical Home." JAMA 300 (2008): 834-35.

Barr, Michael S. "Common Questions about the Patient-Centered Medical Home." SGIM Forum. Vol. 31. Nov. 2008.

Rudolph, Maria; Barr, Michael S; Kuhn, Thomson. E-Health and Its Impact on Medical Practice. Apr. 2008. American College of Physicians.

[http://www.acponline.org/advocacy/where\\_we\\_stand/policy/ehealth.pdf](http://www.acponline.org/advocacy/where_we_stand/policy/ehealth.pdf)

Barr, Michael S. "Practice Innovation." *Practicing Medicine in the 21<sup>st</sup> Century*. Ed. David B. Nash, Alexandria Skoufalos, Megan Hartman, and Howard Horwitz. New York: American College of Physician Executives, 2006. 277-98. Print.

Barr, Michael S; Ginsburg, Jack. The Advanced Medical Home: A Patient-Centered, Physician-Guided Model of Health Care. Jan. 2006. American College of Physicians.

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### **PROFESSIONAL ORGANIZATIONS & SOCIETIES**

American College of Physicians  
Royal College of Physicians, London  
American Medical Association  
American Association for Physician Leadership  
HIMSS  
National Quality Forum  
Primary Care Collaborative

### **PROFESSIONAL ACTIVITIES (Partial List)**

National Quality Forum, Research, Development & Solutions Advisory Council	2024 – current
Maryland Health Care Commission Primary Care Workgroup	2022 – current
National Quality Forum, Attribution for Critical Illness & Injury Advisory Panel	2021
Got Transition Advisory Board	2020 – 2023
Maryland Primary Care Program Advisory Council	2020 - current
Vice Chair, Medical Informatics Committee, American College of Physicians	2017 – 2021
Member, Horizon Foundation Board of Trustees	2014 – 2018
Commissioner, Maryland Health Care Commission	2013 – 2015
Chair, Board of Trustees, Baltimore Medical System, Inc.	2013 – 2014
Member, Board of Trustees, Premier Healthcare, Inc., New York City	2013 – 2015
Member, NCQA Advisory Committee, PCMH Recognition Program	2013
Member, Certification Commission for Health Information Technology ACO HIT Framework Advisory Panel	2013
Member, Board of Directors, National eHealth Collaborative	2012 – 2013
Member, Comprehensive Primary Care (CPC) Initiative Expert Panel Centers for Medicare & Medicaid Innovation (CMMI)	2011 – 2012
Technical Consultant, Veterans Health Administration, Patient Aligned Care Teams	2010 – 2014